

Attachment A

1. Transition Services Monthly Report

2. Supporting Detail

(per Settlement V.C.1.b. (i-iv))

Note: using the November Bill as Estimate for December

		(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	(O)	(P)	(Q)	(R)	(S)	(T)	(U)	(V)	(W)	(X)	(Y)	(Z)	(AA)	(AB)	(AC)	(AD)	(AE)																														
		(G) through (K)		(A) + (B)		(C) - (D)		(E) / (F)		(G) through (K)		(L)	(M)	(N)	(O)	(P)	(Q)	(R)	(S)	(T)	(U)	(V)	(W)	(X)	(Y)	(Z)	(AA)	(AB)	(AC)	(AD)	(AE)																															
		Total Cost		Variance		over/(under) Original																																																								
		Actual Billed To Date	Estimated Remaining	Actual & Estimated	Original Estimate	Amount	Percent	(actual) Jul-12	(actual) Aug-12	(actual) Sep-12	(actual) Nov-12	(initial) Nov-12	(estimated) Dec-12	(estimated) Jan-13	(estimated) Feb-13	(estimated) Mar-13	(estimated) Apr-13	(estimated) May-13	(estimated) Jun-13	(estimated) Jul-13	(estimated) Aug-13	(estimated) Sep-13	(estimated) Oct-13	(estimated) Nov-13	(estimated) Dec-13	(estimated) Jan-14	(estimated) Feb-14	(estimated) Mar-14	(estimated) Apr-14	(estimated) May-14	(estimated) Jun-14	Total Actual & Est.																														
Transition Service																																																														
Human Resources																																																														
HR-1	Payroll Services	0.00						4,377.80	4,210.34	6,153.30	(14,091.64)																																																			
HR-2	Employee Benefits	0.00						60,975.31	30,645.91	4,485.46	(95,504.70)																																																			
HR-3	Pension Administration	38,292.74						1,000.00	961.62	26,518.84	9,811.58																																																			
HR-4	Labor Relations Support	0.00																																																												
HR-5	Offshore Support	0.00																																																												
HR-5	Estimate	0.00																																																												
		\$ 38,292.74	\$ 13,658.55	\$ 51,951.29	\$ 68,000.00	\$ (16,048.71)	-23.6%	\$ -	\$ 65,903.73	\$ 35,816.07	\$ 36,957.70	\$ (100,384.76)	\$ 7,658.55	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00																															
Financial Services																																																														
Fin-1	Financial Reporting	914.76							351.61	328.79	234.36																																																			
Fin-2	Accounting Consulting	20,000.24						4,562.67	3,820.04	6,616.95	5,000.58																																																			
Fin-3	Financial Training Service	0.00																																																												
Fin-4	Accounts Payable Processes	0.00																																																												
Fin-5	Accounts Payable Consulting	0.00																																																												
Fin-6	Cash Management	0.00																																																												
Fin-7	Tax Consulting Services	623.99																																																												
Fin-8	Property Tax Services	6,768.74						1,988.77	1,112.43	987.99	1,775.56																																																			
Fin-9	Claims Handling/Investigation	0.00																																																												
Fin-9	Estimate	0.00																																																												
		\$ 28,907.72	\$ 87,249.46	\$ 116,057.18	\$ 294,000.00	\$ (177,942.82)	-60.5%	\$ 1,988.77	\$ 5,675.10	\$ 5,159.64	\$ 8,721.30	\$ 6,763.91	\$ 13,748.46	7,000.00	7,000.00	17,000.00	7,000.00	7,000.00	15,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00																															
Operations																																																														
Gas Ops-1	Network Strategy Support and Planned Major Maintenance	21,600.01																																																												
Gas Ops-2	Operations Regulatory Support	6,253.18								46,252.25	(11,842.08)	(12,205.98)	5,979.85	(6,584.03)																																																
										6,253.18		3,881.75	736.30																																																	
Gas Ops-3	Emergency Maintenance Engineering & Technical Services	65,181.92								3,448.69	46,278.80	(188.56)	322.23	15,520.74																																																
Gas Ops-4	Gas Field Crew Dispatching and Scheduling	11.53								8.65			2.88																																																	
Gas Ops-5	Mandated Programs, including Leak Survey Support	15,367.50								1,812.71	1,343.81	10,282.37	2,322.84	1,499.77																																																
Gas Ops-6	Maps & Records	103,051.76								16,066.35	29,729.18	2,627.75	13,269.05																																																	
Gas Ops-7	LNG Compliance and Training	0.00																																																												
Gas Ops-8	Gas Engineering and Design	90,648.36								30,548.19	26,862.67	5,045.75	28,181.75																																																	
Gas Ops-9	Quality Assurance/Analysis & Process Improvement	23,920.27								2,321.71	3,768.47	12,032.11	5,001.94																																																	
Gas Ops-10	Gas Support Services/Workload Planning	17,647.27								755.95	3,280.30	6,368.01	2,356.87	4,886.14																																																
Gas Ops-11	Gas Meter Operations/Meter Shop	113,810.45								23,921.96	42,855.02	20,364.50	26,616.97																																																	
Gas Ops-12	Customer Meter Support	4,249.01								4,249.01	3,869.17	99.35																																																		
Gas Ops-13	Gas Reliability Planning	16,513.57									6,998.37	3,419.63	6,099.59																																																	
Gas Ops-14	System Integrity, Asset Replacement, & Corrosion Control	333,421.21								255,977.37	22,397.71	19,918.10	11,948.27	23,179.76																																																
Gas Ops-15	Codes and Standards	15,779.51								4,350.47	5,234.37	2,078.11	6,116.56																																																	
Gas Ops-16	Ops Misc	(298,924.15)																																																												
Gas Ops-17	Mutual Assistance - Gas Emergencies	0.00																																																												
	Estimate	0.00																																																												
		\$ 513,535.39	\$ 1,497,496.63	\$ 2,011,032.04	\$ 5,376,000.00	\$ (3,364,967.96)	-62.2%	\$ 474,896.74	\$ (64,668.47)	\$ (45,391.56)	\$ 93,776.69	\$ 78,921.99	\$ 122,246.63	155,000.00	142,000.00	142,000.00	142,000.00	133,750.00	124,750.00	124,750.00	108,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00	89,000.00																															
Energy Solutions Delivery & Efficiency																																																														
ES&E-1	Energy Efficiency Programs	38,428.42								(32,922.31)	130,716.77	(45,844.40)	6,478.36																																																	
ES&E-2	Sales/Support for Commercial, Industrial and Municipal Customers	88,881.30								20,883.96	25,500.43	20,507.49	18,291.42																																																	
ES&E-2	Estimate	0.00																																																												
		\$ 127,311.72	\$ 25,000.00	\$ 152,311.72	\$ 77,000.00	\$ 75,311.72	97.8%	\$ -	\$ (92,338.35)	\$ 160,317.20	\$ (25,136.93)	\$ 24,769.78	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -																															
Gas Control & Procurement																																																														
Gas Supply-1	Gas Control	150,351.98								10,835.34	32,385.94	39,312.34	28,521.93	39,296.43																																																
Gas Supply-2	Gas Procurement Services - General	385,754.84									4,272.11	15,417.17																																																		
Gas Supply-3	Energy Transactions	(390,065.30)								970.83	(326,479.16)		19,434.23																																																	
Gas Supply-4	Gas Load Forecasting	28,045.16								5,548.63	8,978.45	6,292.84	7,225.24																																																	
Gas Supply-5	Gas Procurement Consulting	0.00																																																												
Gas Supply-6	Gas Procurement Miscellaneous	0.00																																																												
	Estimate	0.00																																																												
		\$ 25																																																												

Liberty Utilities
11 Northeastern Blvd
Salem, NH

Date: February 2013
Invoice #: 800003143
Terms: Net 20

Initial Billing for Transition Services Activity:
Final Billing for Transition Services Activity:

November 2012
Sept & Oct 2012

Attachment A.2

	PRIOR MONTH ADJUSTMENT			HR TSA ADJUSTMENT (JULY - OCT)			NOVEMBER (AVG OF AUGUST - OCTOBER)						
TSA Name	Granite State	Energy North	Prior Month ADJ	Granite State	Energy North	HR ADJ TOTAL	Granite State		Energy North		NOV TOTAL	INVOICE TOTAL	
Payroll	-	-	-	(50,693.52)	(14,691.64)	(65,385.16)	-		(50,693.52)	-	(14,691.64)	-	(65,385.16)
Employee Benefits	-	-	-	(261,282.71)	(95,504.70)	(356,787.41)	-		(261,282.71)	-	(95,504.70)	-	(356,787.41)
Pension Administration	-	-	-	670.91	238.40	909.30	4,273.85	4,944.75	9,573.19	9,811.58	13,847.03	14,756.33	
Labor Relations	-	-	-	11,195.50	-	11,195.50	4,642.67	15,838.16	-	-	4,642.67	15,838.16	
Staffing Support	-	-	-	-	-	-	0.59	0.59	-	-	0.59	0.59	
Human Resources	-	-	-	(300,109.82)	(109,957.94)	(410,067.77)	8,917.10	(291,192.72)	9,573.19	(100,384.76)	18,490.29	(391,577.48)	
Financial Reporting	-	-	-	149.89	27.74	177.63	145.44	295.33	206.62	234.36	352.06	529.69	
Accounting Consulting	-	-	-	3,116.33	0.52	3,116.86	11,216.46	14,332.80	5,000.06	5,000.58	16,216.53	19,333.38	
Financial Training Service	-	-	-	-	-	-	-	-	-	-	-	-	
Accounts Payable Processing	-	-	-	-	-	-	-	-	-	-	-	-	
Accounts Payable Consulting	-	-	-	-	-	-	-	-	-	-	-	-	
Cash Management	-	-	-	-	-	-	-	-	-	-	-	-	
Tax Consulting	-	-	-	-	24.10	24.10	179.87	179.87	599.89	623.99	779.76	803.86	
Property Tax Services	-	-	-	4,905.26	330.72	5,235.98	2,327.71	7,232.97	573.27	903.99	2,900.98	8,136.96	
Claims Handling /Investigation	-	-	-	4.47	-	4.47	13.49	17.97	-	-	13.49	17.97	
Finance	-	-	-	8,175.96	383.08	8,559.04	13,882.99	22,058.95	6,379.83	6,762.91	20,262.82	28,821.86	
Planned Major Mtnc	-	-	-	12,818.99	-	12,818.99	10,826.04	23,645.03	-	-	10,826.04	23,645.03	
Emergency Mtnc & Tech Svcs	-	-	-	1,103.26	-	1,103.26	-	1,103.26	-	-	-	1,103.26	
Field Crew Dispatch & Scheduling	-	-	-	-	-	-	12.06	12.06	2.88	2.88	14.95	14.95	
Electric Eng & Design	-	-	-	9,338.11	-	9,338.11	10,104.57	19,442.68	-	-	10,104.57	19,442.68	
Resource & Workload Planning	-	-	-	11,396.59	-	11,396.59	7,633.56	19,030.14	-	-	7,633.56	19,030.14	
Electric Fdr_Sub T and Sub Asset Planning	-	-	-	20,784.30	-	20,784.30	13,710.74	34,495.04	-	-	13,710.74	34,495.04	
Sub Mtnc Programs /Engineering	-	-	-	6,694.08	-	6,694.08	23,239.22	29,933.30	-	-	23,239.22	29,933.30	
Vegetation Management	-	-	-	239.94	-	239.94	120.86	360.80	-	-	120.86	360.80	
Customer Meter Support	-	-	-	7,432.32	99.35	7,531.68	8,867.58	16,299.90	-	99.35	8,867.58	16,399.25	
Electric Meter Shop	-	-	-	1,966.38	-	1,966.38	1,876.08	3,842.46	-	-	1,876.08	3,842.46	
Electric Lab	-	-	-	718.28	-	718.28	250.63	968.91	-	-	250.63	968.91	
Infrared Testing	-	-	-	-	-	-	-	-	-	-	-	-	
Mapping & Records	-	-	-	6,673.62	7,860.58	14,534.20	3,073.89	9,747.51	25,403.46	33,264.05	28,477.35	43,011.55	
Relay & Protection	-	-	-	852.77	-	852.77	54.31	907.09	-	-	54.31	907.09	
Codes & Standards	-	-	-	1,244.63	868.45	2,113.08	739.22	1,983.85	3,248.11	4,116.56	3,987.33	6,100.41	
Mutual Assistance	-	-	-	4,929.88	-	4,929.88	23,116.71	28,046.59	-	-	23,116.71	28,046.59	
Business Continuity & Emergency Logistics	-	-	-	231.72	-	231.72	184.40	416.12	-	-	184.40	416.12	
Ops Miscellaneous	-	-	-	72,269.94	-	72,269.94	107,699.12	179,969.06	-	-	107,699.12	179,969.06	
Network Strategy & Planned Major Mtnc	-	-	-	-	2,009.26	2,009.26	-	-	(8,593.29)	(6,584.03)	(8,593.29)	(6,584.03)	
Operations Regulatory Support	-	-	-	-	191.25	191.25	-	-	545.04	736.30	545.04	736.30	
Emergency Mtnc Engineering & Technical Svcs	-	-	-	-	(14.40)	(14.40)	-	-	15,535.14	15,520.74	15,535.14	15,520.74	
Mandated Programs, inc Leak Surveys	-	-	-	-	853.62	853.62	-	-	642.15	1,495.77	642.15	1,495.77	
LNG Compliance & Training	-	-	-	-	-	-	-	-	-	-	-	-	
Gas Engineering & Design	-	-	-	-	6,330.34	6,330.34	-	-	21,851.41	28,181.75	21,851.41	28,181.75	
QA/Analysis & Process Improvement	-	-	-	-	599.52	599.52	-	-	5,404.42	6,003.94	5,404.42	6,003.94	
Gas Support/Workload Planning	-	-	-	-	1,000.28	1,000.28	-	-	3,885.86	4,886.14	3,885.86	4,886.14	
Meter Ops/Meter Shop	-	-	-	-	4,138.67	4,138.67	-	-	22,480.30	26,618.97	22,480.30	26,618.97	
Reliability Planning	-	-	-	-	1,194.44	1,194.44	-	-	4,899.14	6,093.59	4,899.14	6,093.59	
System Integrity, Asset Replacement, & Corrosion Control	-	-	-	-	4,409.82	4,409.82	-	-	18,769.94	23,179.76	18,769.94	23,179.76	
Ops Misc	-	184.00	184.00	-	(2,182.47)	(2,182.47)	-	-	(62,695.30)	(64,877.77)	(62,695.30)	(64,693.77)	
Operations	-	184.00	184.00	158,694.82	27,358.72	186,053.54	211,508.99	370,203.81	51,379.28	78,737.99	262,888.26	449,125.80	
Energy Efficiency	-	-	-	7,525.83	1,320.07	8,845.90	8,836.68	16,362.51	5,158.29	6,478.36	13,994.97	22,840.87	
C&I Sales/Support	-	-	-	477.73	1,504.07	1,981.80	460.75	938.48	16,787.35	18,291.42	17,248.10	19,229.90	
Energy Solutions Delivery & Efficiency	-	-	-	8,003.56	2,824.14	10,827.70	9,297.43	17,300.99	21,945.64	24,769.78	31,243.07	42,070.77	
Network Control	-	-	-	641.70	8,287.60	8,929.30	744.19	1,385.90	31,008.83	39,296.43	31,753.03	40,682.33	
Load Forecasting	-	-	-	-	1,448.89	1,448.89	-	-	5,776.35	7,225.24	5,776.35	7,225.24	
Energy Procurement	-	-	-	16,331.04	4,538.58	20,869.62	4,585.39	20,916.44	14,895.65	19,434.23	19,481.04	40,350.66	
Energy Procurement Consulting	-	-	-	-	-	-	-	-	-	-	-	-	
Distributed Generation Svcs	-	-	-	-	-	-	-	-	-	-	-	-	
Gas Control	-	-	-	-	-	-	-	-	-	-	-	-	
Procurement Svcs General	-	-	-	-	-	-	-	-	-	-	-	-	
Energy Transactions	-	-	-	-	-	-	-	-	-	-	-	-	
Gas Load Forecasting	-	-	-	-	-	-	-	-	-	-	-	-	
Procurement Consulting	-	-	-	-	-	-	-	-	-	-	-	-	
Procurement Svcs Misc	-	-	-	-	-	-	-	-	-	-	-	-	
Energy Control & Supply	-	-	-	16,972.75	14,275.07	31,247.82	5,329.59	22,302.33	51,680.83	65,955.90	57,010.42	88,258.24	
Project Mgmt Svcs	-	-	-	5,789.78	163.84	5,953.62	2,863.66	8,653.44	932.97	1,096.81	3,796.63	9,750.25	
Cost Mgmt	-	-	-	-	374.03	374.03	-	-	619.25	993.27	619.25	993.27	
Project Management	-	-	-	5,789.78	537.87	6,327.65	2,863.66	8,653.44	1,552.22	2,090.08	4,415.88	10,743.53	
HS&E Monitoring,Reporting Compliance & Training	-	-	-	727.90	132.65	860.55	513.97	1,241.87	304.26	436.91	818.23	1,678.77	
Health & Safety Fld Support	-	-	-	30.39	5.81	36.20	67.60	97.99	149.38	155.19	216.98	253.18	

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Sept & Oct 2012

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	PRIOR MONTH ADJUSTMENT			HR TSA ADJUSTMENT (JULY - OCT)			NOVEMBER (AVG OF AUGUST - OCTOBER)					
TSA Name	Granite State	Energy North	Prior Month ADJ	Granite State	Energy North	HR ADJ TOTAL	Granite State		Energy North		NOV TOTAL	INVOICE TOTAL
Technical Training	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Compliance	-	-	-	-	-	-	-	-	7.50	7.50	7.50	7.50
Environmental Field Support	-	-	-	-	-	-	195.09	195.09	-	-	195.09	195.09
SIR	-	-	-	-	1,025.89	1,025.89	-	-	3,397.45	4,423.33	3,397.45	4,423.33
Spill Control Response	-	-	-	-	-	-	-	-	-	-	-	-
Environmental Reg Support & Consultation	-	-	-	-	-	-	-	-	-	-	-	-
Licenses, Permits & Orders	-	-	-	-	-	-	-	-	-	-	-	-
Health, Safety & Environment	-	-	-	758.29	1,164.34	1,922.63	776.65	1,534.94	3,858.59	5,022.93	4,635.24	6,557.87
Site Services	-	-	-	1.05	1,643.56	1,644.61	2.19	3.24	9,151.05	10,794.62	9,153.25	10,797.85
Security Consulting	-	-	-	-	-	-	-	-	-	-	-	-
NERC/NPCC Reg Compliance	-	-	-	-	17.43	17.43	-	-	-	17.43	-	17.43
Security	-	-	-	1.05	1,660.99	1,662.04	2.19	3.24	9,151.05	10,812.05	9,153.25	10,815.29
Supply Chain Mgmt	-	-	-	-	0.57	0.57	14.58	14.58	21.87	22.44	36.45	37.02
Mat Mgmt System Support	-	-	-	-	34.36	34.36	-	-	118.05	152.40	118.05	152.40
Supplier Contracts	-	-	-	-	-	-	-	-	-	-	-	-
Warehouse Access	-	-	-	-	-	-	-	-	49,316.90	49,316.90	49,316.90	49,316.90
Fleet Services	-	-	-	-	-	-	16,462.56	16,462.56	1,889.64	1,889.64	18,352.20	18,352.20
Supply Chain & Inventory	-	-	-	-	34.93	34.93	16,477.14	16,477.14	51,346.45	51,381.38	67,823.59	67,858.52
Call Center Ops	-	-	-	34,180.64	13,780.99	47,961.63	24,438.30	58,618.94	50,381.49	64,162.48	74,819.79	122,781.42
Meter Rdg, Billing & Payment Processing	-	-	-	28,775.65	2,494.35	31,270.00	54,453.58	83,229.23	72,780.74	75,275.09	127,234.32	158,504.32
Collections Support	-	-	-	754.94	275.96	1,030.90	2,191.89	2,946.84	1,153.91	1,429.88	3,345.81	4,376.71
New Business Admin	-	-	-	14,618.50	104.21	14,722.72	15,444.91	30,063.42	775.59	879.80	16,220.50	30,943.22
Revenue Protection	-	-	-	-	-	-	-	-	-	-	-	-
Customer Data Migration	-	-	-	-	-	-	-	-	-	-	-	-
Meter Data Services - Support	-	-	-	190.73	-	190.73	764.58	955.31	-	-	764.58	955.31
Customer Service	-	-	-	78,520.46	16,655.52	95,175.98	97,293.27	175,813.73	125,091.73	141,747.25	222,385.00	317,560.98
General	-	-	-	11,798.53	5,968.36	17,766.90	8,828.70	20,627.23	19,805.70	25,774.07	28,634.40	46,401.30
Regulatory Reporting	-	-	-	5,662.32	3,538.99	9,201.31	2,849.22	8,511.54	17,944.79	21,483.78	20,794.02	29,995.32
Regulatory Support	-	-	-	17,460.85	9,507.35	26,968.20	11,677.92	29,138.77	37,750.50	47,257.85	49,428.42	76,396.62
Identification of Books & Records	-	-	-	-	-	-	-	-	-	-	-	-
Seperation & Transfer of Books & Records	-	-	-	-	-	-	-	-	-	-	-	-
Records Management	-	-	-	-	-	-	-	-	-	-	-	-
Business Applications	7,591.46	(244.63)	7,346.83	2,597.23	4,699.93	7,297.17	11,083.91	13,681.14	18,682.14	23,382.07	29,766.05	44,410.04
Collaboration Services	0.02	-	0.02	-	-	-	0.01	0.01	-	-	0.01	0.03
Data Centers	1,212.72	3,911.90	5,124.62	-	-	-	(218.86)	(218.86)	2,643.18	2,643.18	2,424.32	7,548.94
Client services	11,278.95	13,859.03	25,137.98	84.03	3,391.31	3,475.34	3,217.13	3,301.16	6,841.01	10,232.32	10,058.14	38,671.46
Contracts & Licenses	18,420.87	56,984.45	75,405.32	11,508.24	6,927.41	18,435.65	12,632.52	24,140.75	39,813.32	46,740.74	52,445.84	146,286.81
Infrastructure Services	(38,439.91)	(71,545.58)	(109,985.49)	3,198.97	5,076.08	8,275.06	13,894.53	17,093.50	54,852.78	59,928.86	68,747.31	(32,963.13)
Networking Support	(423.45)	(13,540.50)	(13,963.95)	291.50	222.77	514.27	499.23	790.74	931.41	1,154.18	1,430.64	(12,019.04)
EMS/SCADA	452.02	9,348.82	9,800.84	939.50	1,157.98	2,097.48	974.39	1,913.89	6,721.60	7,879.58	7,695.99	19,594.31
Security Services	(4.32)	-	(4.32)	548.90	644.37	1,193.27	142.33	691.23	2,041.42	2,685.80	2,183.76	3,372.71
IT	88.36	(1,226.51)	(1,138.15)	19,168.37	22,119.87	41,288.24	42,225.18	61,393.56	132,526.86	154,646.73	174,752.05	214,902.14
TOTAL	88.36	(1,042.51)	(954.15)	13,436.07	(13,436.07)	-	420,252.11	433,688.18	502,236.17	488,800.10	922,488.28	921,534.13

Attachment B

IT Status Reports

(per Settlement V.C.1.b. (v))

Nothing to report

Attachment C

Updated Structural Organizational Charts

(per Settlement V.C.1.b. (vi))

Nothing to report